



# Scaling a Multi-Brand Design System

Multi-brand system

Design Ops

Web app

20 months (2023-2025)



# Scaling a single-brand product to a multi-partner ecosystem

Between 2023–2025, I built the foundations that enabled Teleclinic to operate and scale as a multi-brand platform.

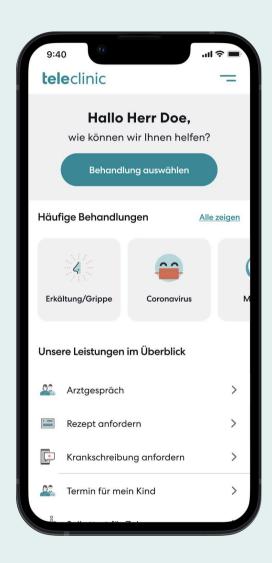
- Designed a token-based multi-brand system for 7+ partners
- Optimized workflows to reduce friction and improve delivery efficiency
- Enabled fast partner onboarding and a consistent product at scale

#### **Result**

Faster delivery, clearer ownership, smooth partner onboarding at scale.







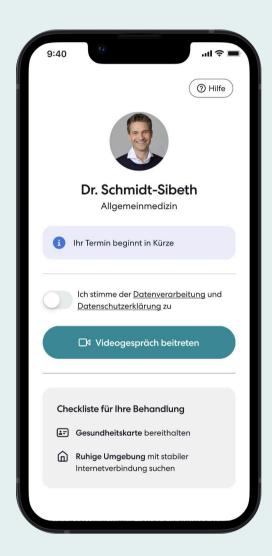
# Context

Teleclinic is a German telemedicine platform enabling online consultations with doctors.

In 2023, the company signed its first white-label partnership with ADAC, shifting toward a multi-partner model. To support this expansion, Teleclinic needed to scale both its product and design workflows to manage several partnerships efficiently.

However, the internal design operations were not yet equipped for this level of complexity.





# My role

- Audited and rebuilt the **design foundation** to support scalable workflows
- Created and maintained a multi-brand design system used across 7+ partners
- Supported the setup of the new Partnerships team and **bridged operations** with the Growth team
- Established cross-team **rituals** and alignment between Design, Product & Development

#### Teams involved:

Patient Growth — 1 designer, 1 PM, 1 Head of, 5+ developers

Patient Partnerships — 1 designer, 2 PMs, 1 Head of, 5+ developers



STEP 1

### Build solid design foundations

STEP 2

Scale to Multi-brand

STEP 3

Share & spread



#### STEP 1

# Build solid design foundations

### Restructure the existing design setup

I conducted an audit of tools, workflows and collaboration to rebuild a clean, scalable Figma architecture, designed as a reliable foundation for future growth

#### Initial situation

- No source of truth: over 400 screens duplicated across flows, leading to inconsistencies and maintenance issues
- No design system
- Teams working in **silos**
- No file or component governance

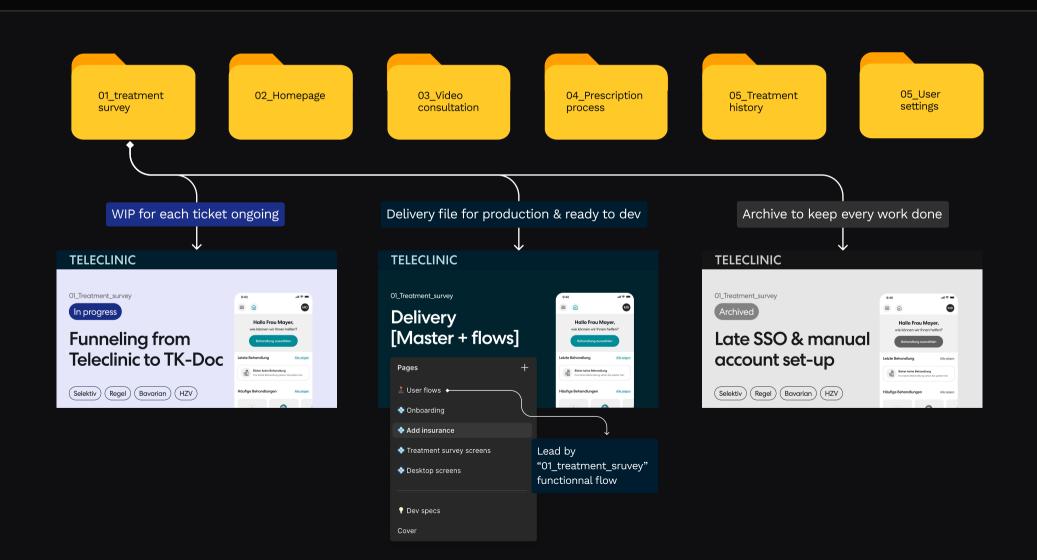
#### **W** Actions

- Restructured files around functional user flows
- Launched the first version of the design system
- Defined clear naming conventions
- Introduced rituals and shared standards across teams



### Teleclinic's new Figma Stack

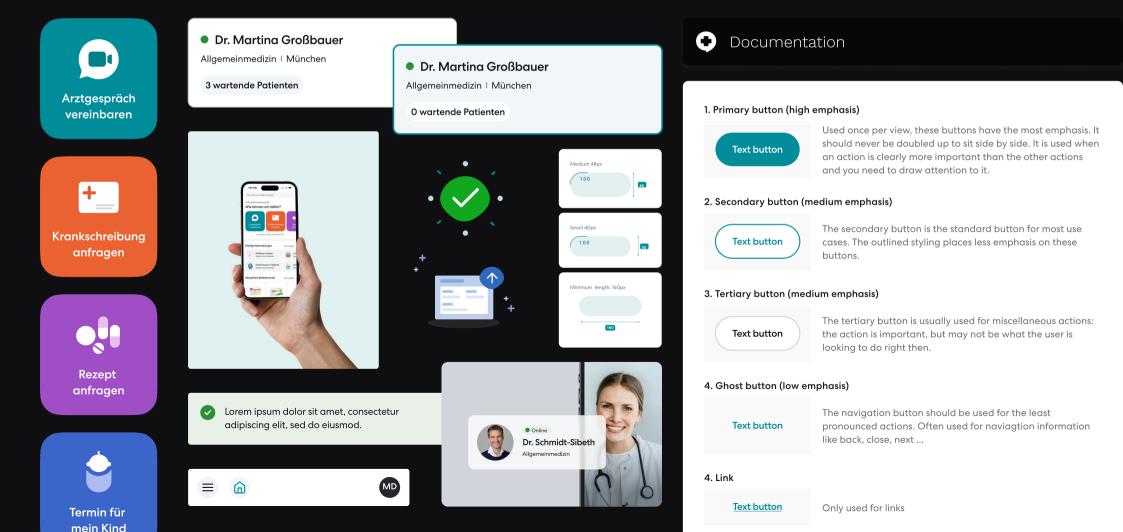
Structured the system around functional user journeys





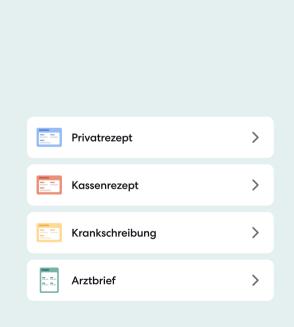
## Teleclinic's component library

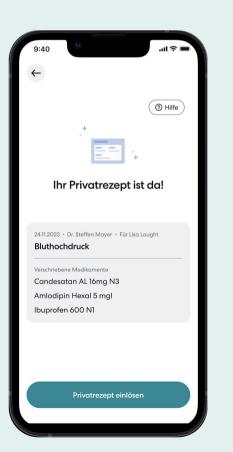
Aligning teams through a shared design language





# An optimized workflow for a greater product consistency





- ✓ One source of truth (Figma)
- ✓ Clear delivery and QA processes
- √ Faster file navigation and handoffs
- ✓ Better product consistency



#### STEP 2

# Scale to Multi-brand

(tokens, structure and governance)

### Scaling the system for multi-brand use

After stabilizing the foundations, I scaled the design system and Figma organization to support 7+ partners, using tokens and a modular structure.

#### Context & constraints

- Creation of a dedicated Partnerships team
- Partners required **Figma access** to adapt features
   wording
- Partners needed a full branded product overview
- Due to technical and security constraints,
   no shared demo environments available

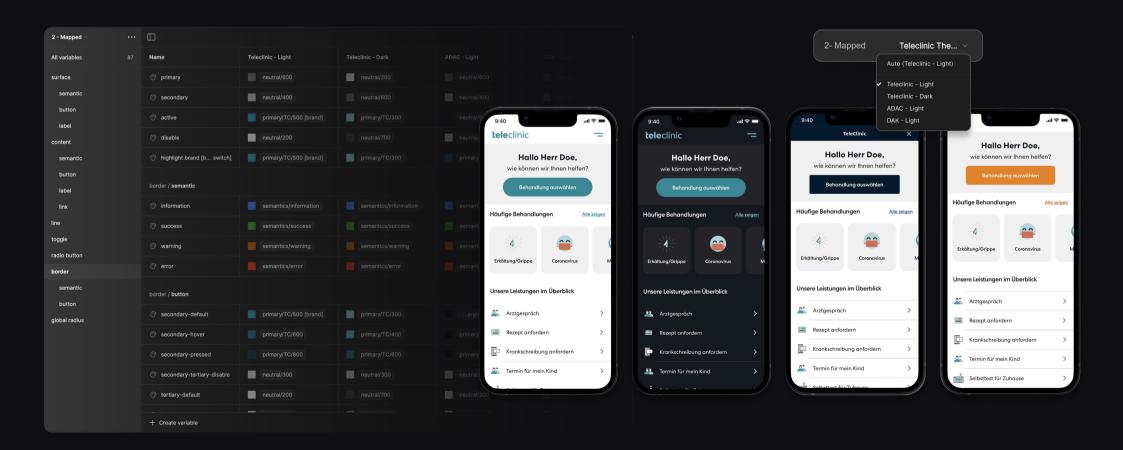
#### Actions

- Built and structured a scalable token system (light & dark) for 7+ themes
- **Optimized Figma** structure to reflect modular brand flows and adapt to Partnerships & Patient Growth team
- Automated screen maintenance
- Created partner-specific, end-to-end flows to improve understanding

### Tokens system

#### Light & dark modes across 7+ brands

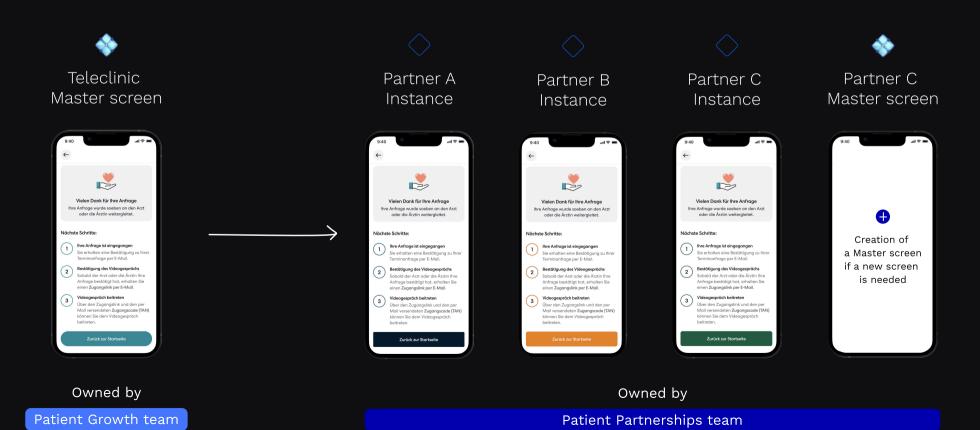
Built collaboratively with the design team, the token system is structured by design usage (text, border, surface) and by component-specific needs.



# System governance & dependencies

Automate maintenance between Patient Growth and the new Patient Partnerships team to reduce maintenance effort.

 $\rightarrow$  The Growth team owns the master screens, duplicated as instances in Partnerships team.



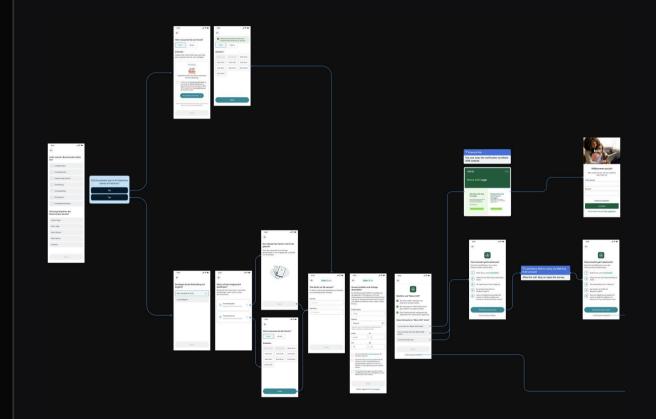
# Build & scale the E2E flows

Growth → screens delivery & A/B tests
Partnerships → E2E flows

Each partner needed a branded **full product overview** for onboarding and validation.

The survey included **several branching paths** depending on insurance, region, and payment. We mapped all options to ensure clarity.

These flows also accelerated knowledge transfer across the company.



# A scalable Figma architecture across Teleclinic & partners

Duplicating the same structure for each partner enables:

- Faster onboarding (1 day for a new partner)
- Flexibility for partner-specific changes
- Clear visibility on partner-specific flows
- Faster delivery



### A scalable and consistent system

with automated screens and faster onboarding







- ✓ Partner onboarding time reduced to 1 day
- ✓ Automated screen maintenance
- ✓ **Clear navigation** for developers and Product Managers
- Easier maintenance thanks to master screens dependencies

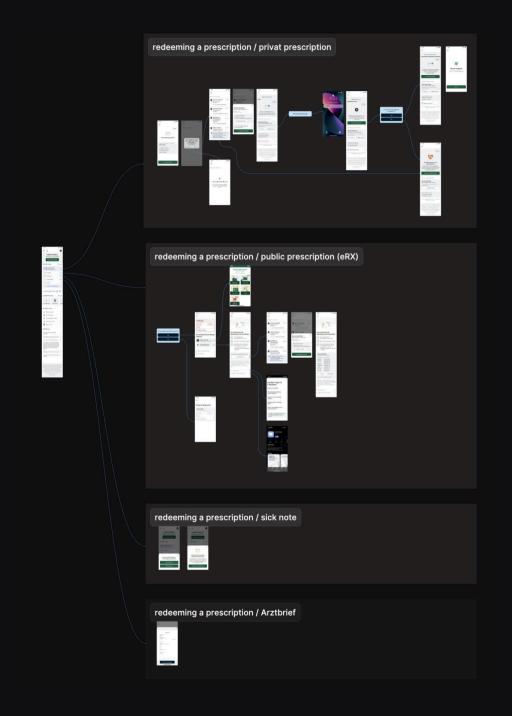


#### STEP 3

# Share & Spread

# Share & activate the E2E flows

- Used by Support team to replace demo environments
- Helps **Sales & Managers** explain the experience to partners
- All documented and shared in Confluence,
   accessible company-wide
- Used to **onboard** new team members quickly





# Results & impacts

- Single source of truth adopted across all teams
- Faster onboarding of designers, developers& partners
- Cross-team collaboration significantly improved
- Tech teams initiated **Storybook adoption** (currently in progress)



## Learnings :

- Adapt solutions to product maturity and culture
- Collect relevant data earlier
- End-to-end flows become essential
   when no demo environment exists

## W Next steps

- Continue cultivating a strong design & tech culture
- Transition to an external documentation (Zeroheight and Storybook)
- Launch satisfaction surveys to better measure impact and adoption



# Thanks to everyone I worked with on this project.

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